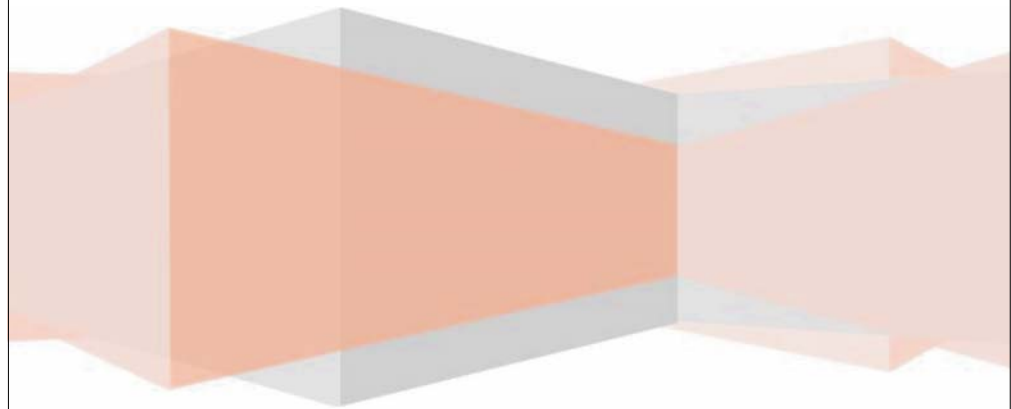


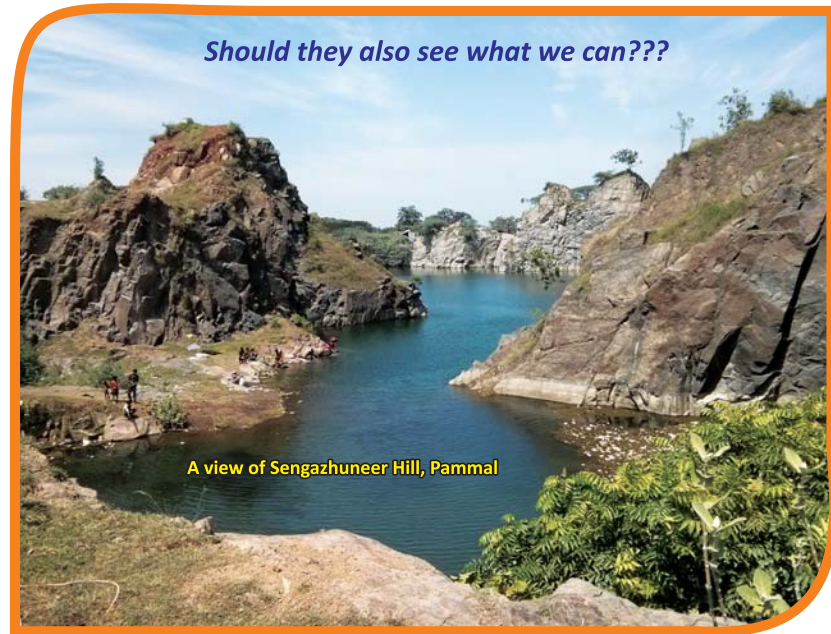


SANKARA EYE HOSPITAL PAMMAL



Annual Report 2012-13

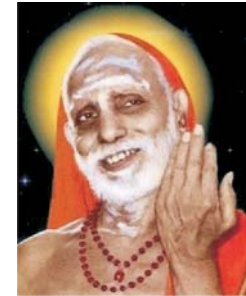




Our Solemn Promise:

We will do everything that we possibly can
To help in eradicating curable blindness
Through Safe, Empathetic and Qualitative Eye care

**Our Inspiration comes from
our Jagadgurus
Whose Blessings guide us**



**" One of our duties as human beings is to avail ourselves
of every opportunity to do good to others."**
Kanchi Mahaswami

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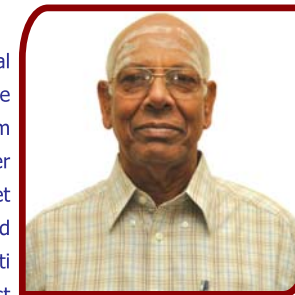
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Secretary's Report

Dear Partners, Donors and all Well-wishers

Greetings from Pammal Sankara!

It gives us great pleasure to share with you our Annual Report for 2012-13. Yet another year has successfully gone by where we are happy to have maintained our momentum in our crusade against curable blindness. The journey over the years has, indeed, been a long and arduous one, beset by numerous challenges, but with the blessings and benevolence of the Jagadgurus of Sri Kanchi Kamakoti Peetam, we have been able to continue with steadfast resolution on the path to serve the under-privileged and needy. It is with pride that we report on our success in these efforts



Sankara Eye Hospital has now grown into a credible tertiary eye care institution extending state-of-the-art services to address every possible eye care need, both medical and surgical. Our Surgeons have performed outstanding surgeries and their exceptional experience and capability have carved a special place for our Hospital in terms of reputation for quality eye care.

While our main focus continues to remain on extending service to the under privileged, we are happy to say that the quality and diversity of eye care provided has attracted a large number of patients who are happy to pay for the services. Even though our hospital does not have a commercial motive, we have been able to provide a class of service to our patients similar to that offered by corporate hospitals at a fraction of their cost. It is with conviction and pride that we share with you that regardless of the category of our clientele, paying or non-paying, the attention to quality of surgeries and care remains the same

Over the years our Hospital has also grown into a Centre for Learning. Government of India has approved our Hospital to conduct training for Diplomate in Ophthalmology for both Post MBBS and Post DO candidates. In addition, the Hospital also conducts Short term and long term Fellowship programmes in sub specialty which have received favorable demand from Ophthalmologists from India as well as overseas. To date 60 Fellows have benefited from these programmes.

We would like to acknowledge the fact that our success would not have been possible but for the active support, benevolence and goodwill of every one of you who have been associated with the Hospital in our journey. We would like to take this opportunity to invite you, your families and friends to visit our Hospital and offer us the benefit of your valuable suggestions so that we can improve on our efforts

At this juncture, we would also like to express our gratitude to our Doctors, Para-medical and support staff whose unflinching efforts have resulted in the reputation we enjoy today. All of them have played a vital role in our growth and we are aware that many of them have sacrificed a lot and shown commitment well beyond what would normally have been expected. It is with humility and sincere gratitude that we acknowledge their contribution

In this Annual Report, we have provided details of our performance as a Hospital and also as an Academic Centre of Learning

Once again, we would like to convey our sincere gratitude to all of you and our Doctors and staff for working shoulder to shoulder in our common crusade against curable blindness. We are conscious that Vision 2020 has placed a huge demand on us and we have many more trusts to keep with destiny before we reach our objective. But we are confident that with your unstinting support, we will reach our goal. We would like to yet again extend a cordial invitation to you, your families and friends to visit us at the Hospital and see first-hand what we have managed to achieve over the years.

Jaya Jaya Sankara, Hara Hara Sankara!



S. Visvanathan, IRSEE-Retd.
Trustee & Secretary

Board of Trustees



Dr. P. Janakiraman
Managing Trustee



S. Visvanathan
Trustee & Secretary



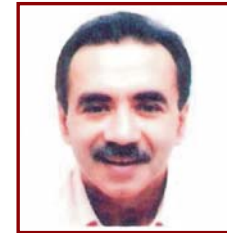
V. Lakshmanan
Trustee & Treasurer



Dr. R.V. Ramani
Trustee



B.P. Jain
Trustee



Jagdish M. Chanrai
Trustee



About Sankara Eye Hospital





About Sankara Eye Hospital, Pammal

The year was 1984, the place, a remote suburb of Chennai called Pammal, about 4 km from Pallavaram and 6 km from Chennai airport. A population of 10,000 with no access to any medical facility or educational institution. It is in this setting that in response to a call by the Jagadguru Sri Jayendra Saraswathi Swamigal of Sri Kanchi Kamakoti Peetam, a few civic minded volunteers decided to set up a Primary school and Primary Health care facility. The primary health care facility bifurcated into a dedicated eye hospital and a general hospital within 13 years and in the same period, the primary school had grown into a 3500 strong Higher Secondary School with numerous laurels to its name.



Sankara Eye Hospital, which started with the support of the Rotary Foundation, took upon itself the mandate to provide free eye care services to the rural population of Kanchipuram, Tiruvallur and Chittoor Districts through a Community Outreach programme. The activities which began on a rather small scale of about 50 surgeries a month grew steadily and has now crossed 50 surgeries a day. The Hospital started as a cataract care centre and has grown into a state-of-the-art tertiary eye care centre which provides relief and rehabilitation to every eye disorder including corneal transplants and retinal surgeries.

Third party audits carried out by Mission for Vision, our partner of long standing, through field surveys have reinforced what we always knew to be true – our track record of safe surgeries have been well above WHO benchmarks for similar surgeries anywhere in the World.



In the last year, the Hospital has performed 16,977 surgeries of which 13,249 surgeries were completely free of cost and about 1100 were significantly subsidized. It is important to mention that 126 specialty surgeries were performed free of cost during the year out of a total of 624 such surgeries.

The menu of services currently offered by the Hospital are:



The Hospital has been steadily moving in the direction of self-sustenance as far as day to day operations are concerned. While there is still dependence on external infusion of funds to sustain our operations, our partnerships with organizations like Mission for Vision, GiveIndia and Helpage India and generous regular donors have ensured that the gap is largely met. Our critical need in the next year is towards replacement of ageing expensive equipment

Some Important Milestones





Milestones in our 19 years old journey....

The Start of our journey...

December 1994 His Holiness Sri Sankara Vijayendra Saraswathi Swamigal of Sri Kanchi Kamakoti Peetam launched the Kannoli-Vision Saver Project of Rotary Club of Madras Fort . Thus, Eye care became a part of this hitherto general hospital.



the next step towards growth...



In 2003, a new ward was constructed to accommodate 80 patients with the financial support of Ambattur Clothing Limited, Chennai.

towards a teaching hospital...

In 2005, National Board of Examination, New Delhi deputed Col. Vats for inspecting our hospital for accreditation. Today we are accredited for both post MBBS and post DO candidates undergoing DNB through our hospital.



introducing tertiary care.....



Medical & Surgical Retina department was started in 2006 supported by Sightsavers and thus the hospital became a tertiary eye care hospital. The Asian Cricket Council visited in June 2007 and dedicated this department to the community.

A major milestone !! Our 100,000th surgery !



A milestone in Cataract surgeries was reached when Dr Kauser Parveen performed the 100,000th surgery on Smt Kuppammal on 27th October 2007.

Spreading our wings beyond Pammal...

In 2009, team from Sightsavers inaugurated the Vision Centre at Chinmaya Ashram, Tamaraipakkam.



Bridging a supply gap - Eye Bank ...



Pammal Sankara Eye Bank was launched on 28th June 2008, with facilities created for collection, storage and transplanting of cornea. The Eye Bank was inaugurated by Sri.P.S.Surana a leading Attorney amidst a gathering of the public and donors. These include Sri.Jain Dhaval J. Chandan of RMP Infotec Private Limited who donated a Specular Microscope, Sri.G.R.Gandhi of Indian Overseas Bank, Sri.N.C.Sridharan of Chennai Petroleum Corporation Limited and Sri.V.G.Raghavan of Essar Group who helped make this Eye Bank a reality.

Full fledged Multi-specialty Eye Hospital



By 2010 the Hospital had become a multi specialty eye care institution with the launching of Pediatric and Orbit Oculoplasty services. The range of services offered by the Hospital extended across all sub-specialties and covered both medical and surgical.

Launch of Sankara Academy



Sankara Academy of Ophthalmology was started in 2011 to provide short term and long term Fellowship training. Dr Animesh Mistry from Bangladesh was the first candidate for Short term SICS training. Over the next two years over 60 Ophthalmologists underwent training through this Academy

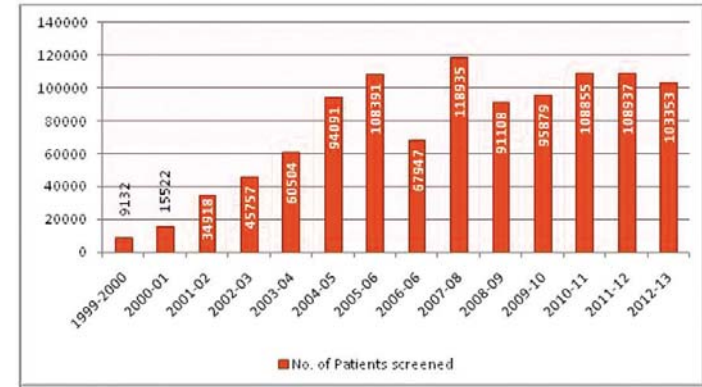
Performance Highlights 2012-13



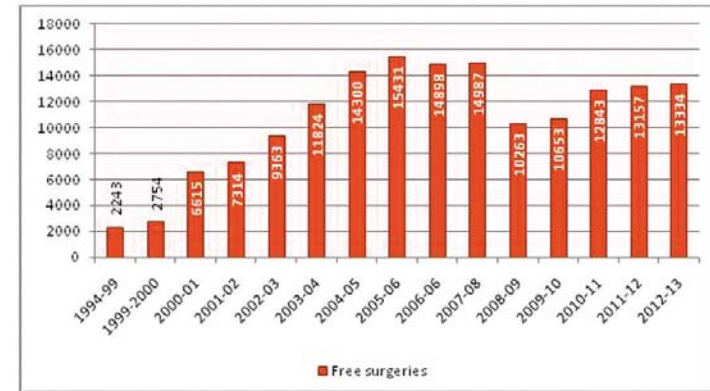


Outpatient screening (Free)

From a rather modest start of Community Ophthalmic services in the early part of the Millennium, our rural outreach programme has matured and settled into providing services to a steady stream of patients. Today, the Hospital reaches out to 123 villages across Kanchipuram, Tiruvallur and Chittoor Districts. The Hospital organizes camps in these villages and identified patients are brought to the base hospital in our buses for surgery. The number of patients screened over the years is shown below:



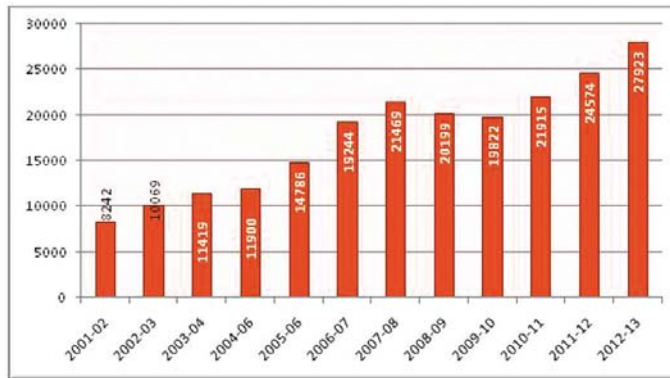
Cataract Surgeries (Free)



Patients identified through our rural outreach camps are brought to the Hospital, accommodated, medically examined and fitness for surgery confirmed, surgery carried out with IOL implantation, and after a post operative review on the day after the surgery, they are dropped back to their villages. Operated patients are reviewed at their villages once after 7 days and again after 30 days. A third party audit carried out by Mission for Vision has established that the quality of the surgeries performed by us have exceeded the WHO standards. In order to maintain quality, we have consciously and deliberately set a ceiling of 15000 free surgeries every year.

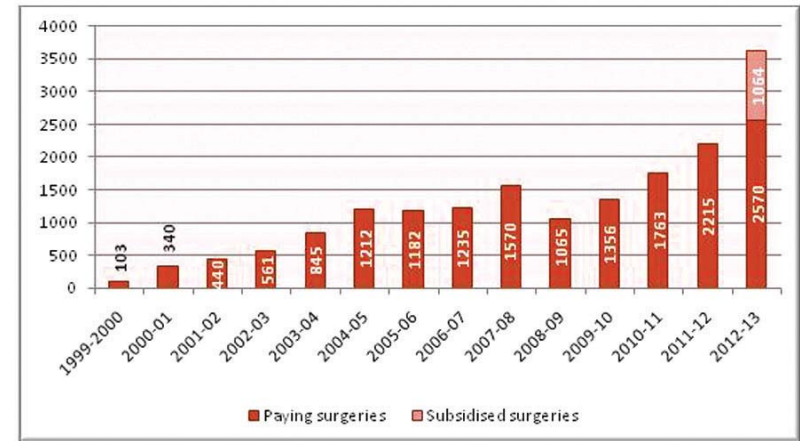
Outpatient screening (Paying)

Over the years the Hospital has gained a reputation for qualitative work and a credibility authenticated by beneficiaries who have experienced our services first hand. This has resulted in an increase in the number of patients walking into our hospital for eye care and as the graph below indicates, the numbers have been steadily rising. The last year saw a total of close to 28000 patients walking in for eye care with 3600 of them undergoing surgery.



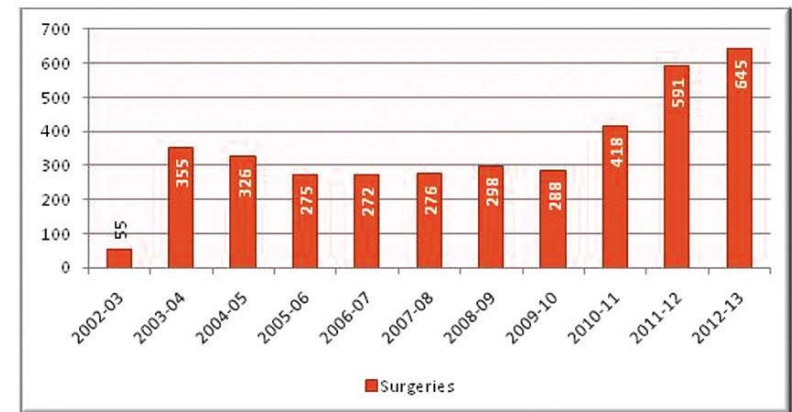
Surgeries (Paying)

Last year we introduced a category of surgery where we offered a subsidy to patients who were unable to afford the full cost of the surgery. This was done based on our observation that such patients were suffering with impaired vision only because of the costs involved. Our offer to significantly subsidize the surgery found some ready takers and as would be seen, last year we extended the benefit to over 1000 patients.



Specialty surgeries (Free + Paying)

The Hospital, over the years, has grown into a credible tertiary eye care hospital offering specialty surgical services. The number of such surgeries have been rising steadily and it is a matter of pride that we have performed some very complex and challenging surgeries with extraordinary success. Many of these have been published as papers and presented at conferences in India and overseas.





News & Events 2012-13





News & Events



Students of Sri Sankara Vidyalaya, Pammal participated in Rally

Ministry of Health and Family Welfare, Government of India, observes the National Eye Donation Fortnight (August 25 to September 8) each year. Eye Donation Awareness Rally was conducted by Pammal Sankara Eye Bank, in collaboration with Lions Clubs International Dist 324A6 and A1, Rotary Clubs International Dist 3230 along with students of Sri Sankara Vidyalaya, Pammal and Panchayat Union Middle School Chitlapakkam. This year, six rallies and awareness programmes were held with the participation of two schools, over a period of six days.

At Sankara we are very conscious of the fact that the general awareness of Glaucoma is very low and needs attention. Sankara Eye Hospital celebrates World Glaucoma Day in March. Glaucoma awareness programme is conducted every quarter where we invite our patients as well as their relatives and general public. The programme begins with a lecture by eminent speakers. The people who attend the programme are screened and given advice for treatment, if required. The programme concludes with a question & answer session.



Dr.S.Prakash, Executive Director, Star Health and Allied Insurance Co. Ltd, Chennai inaugurated the World Glaucoma Week programme on 16 March 13



PMJF.Lion.R.Ponraj Ashok, District Governor, Dist. 324-A6 felicitating Dr Nirupama

On National Doctor's day, on 1st July, Lions Club of Chitlapakkam honoured all our doctors. This occasion was also used to inaugurate a two year Diploma in Optometry by the District Governor of Lions Clubs International District 324-A6 PMJF.Ln.R.Ponraj Ashok. This two years course culminates in the award of a Diploma by Bharat Sevak Samaj, New Delhi.



Dr.Surendranath Reddy, our Medical Director honouring the Management of the hospital.

Our Doctors overwhelmed us through a "Thanks Giving" get-together on 9th February 2013 where they invited all the staff, trainees & the Management. The function was marked by a very innovative and very large Invitation card featuring photographs of the Invitees as well as the hosts.

Rotary Club of Madras Fort and Rotary Club of Billerica Mayflower, UK through the Rotary International Matching Grant donated one Operating Microscope Zeiss 1FR and one Corneal Topography at a cost of **Rs.13.93 lakhs**. The equipments were dedicated on 28th July 2012.



Dr.Ashok Rangarajan, our Medical Director receiving the Operating Microscope from Rtn.V.Raja Seenivasan, District Governor, RI Dist. 3230.



Paropakaramani Sri.S.Visvanathan receiving the citation from MJF.Ln.D.Sridharan

Lions Clubs International District 324-A6 conferred the "Life Time Achiever" award to our Trustee & Secretary Sri.S.Visvanathan at a well-attended function on 16th June. During this function, **Rs.3.61 lakhs** was received as donation.



Sri.Ramesh Kanna, Actor, Director, Producer lighting kuthuvilakku.

Village Volunteers are the backbone for our outreach programme. To honour their service, the hospital conducts village volunteers meet every year on the first Saturday of December, for the past five years. This year, about 85 volunteers participated and shared their views. Actor, Director, Producer Sri.N.S.Ramesh Kanna was the Chief Guest. He motivated and honoured the volunteers.

The Hospital has been at the forefront of numerous community initiatives. One of these is the quarterly blood donation camp which is hosted by us in our premises. This year, about **272 units** of blood were drawn by a team of doctors from Rotary Central TTK VHS Blood Bank, Adyar. This initiative has the active support of Tanners Association, College students and staff of the Hospital in addition to the Lions Club of Chitlapakkam.



Students of Meenakshi Krishnan Polytechnic College donating blood.



Floral tribute offered to the tableau of Swami Vivekananda

On the 150th Birthday celebration of Swami Vivekananda, the Ratha Yatra of Swami Vivekananda was received. All the doctors & staff offered floral tribute to the Tableau and participated in the various functions that were held to commemorate the event.



Professional Highlights 2012-13





Sharing with the Ophthalmic Community

The Hospital has performed a number of complex and note worthy surgeries which have been shared within the ophthalmic community at various conferences and meetings. A few are highlighted below:

Workshop on "Recent Advances in Management of Diabetic Retinopathy". Sankara Eye Hospital, Pammal hosted a workshop on "Recent Advances in Management of Diabetic Retinopathy" at Hotel Trident on Sunday the 24th July 2012. The topics covered were:



1. **"Diabetes in India – Problems and solutions"** by Padma Shri awardee Dr.V.Mohan, Chairman of Dr.Mohans' Group of Diabetes Institutions, Chennai

2. **"Stages of Diabetic Retinopathy"** by Dr.P.R.Rajasree, Senior Consultant of Sankara Eye Hospital

3. **"Investigation in Diabetic Retinopathy"** by Dr.Shaun DaCosta, Consultant of the hospital

4. **"Role of Anti VEGF in Diabetic Retinopathy"** by Dr. Ashok Rangarajan Medical Director of Sankara Eye hospital

5. **"DRP-Management Options and Recent Approaches"** by Dr.Rajalakshmi, Head Medical Retina of Mohan Diabetes Centre, Chennai



About 50 diabetologists and ophthalmologists attended this meet. The main aim of the meet was to know more about the present condition of diabetes in India and to understand the current evidence based options in the management of diabetic retinopathy.

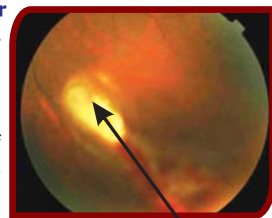
Laser Destruction of Intra-retinal worm – Diffuse unilateral subacute neuro retinitis. A thirteen year old boy perceived something wandering in his right eye for five days.

Vision was 6/60 in that eye. Fundus examination showed sub-retinal motile worm adjacent to the macula. Using Argon laser, two shots were applied to both ends of the worm. Early identification and prompt destruction of the worm by laser could preserve good visual acuity as in this case vision improved from 6/60 to 6/12. This procedure was presented by Dr Hemapriya at Tamilnadu Ophthalmic Association (TNOA) conference at Tiruchirapalli in August 2012.

Baggy lids that hide a Serious Illness – Orbital Xanthogranuloma. A 60 year old female patient presented with a swelling causing mechanical ptosis in both eyes for two years. Radio surgical buckling with upper lid blepharoplasty was done following which excellent reduction in eyelid buckling and ptosis correction were achieved. A paper on this was presented at TNOA Conference by Dr Hemapriya at Tiruchirapalli in August 2012.

Alternate Approach to Extraction of Intra-ocular Foreign Body.

Dr.Surendranatha Reddy our Medical Director (VR) carried out a complex surgery to extract a metal piece which was embedded in the eye of a 21 years old auto mechanic. Most retinal practices advocate the extraction of Intra-ocular foreign body by parsplana approach. Dr Reddy proved through this surgery that an alternative approach like the Scleral trapdoor extraction, (especially when, as in this case, the IOFB had pierced the Retina) is lens sparing and less invasive and works well to restore the anatomical integrity and functionality of the eye. The eye was restored to full normalcy at the end of the post-operative recuperation. A Video of the surgery was presented at the All India Ophthalmic Society's Annual conference at Hyderabad in January 2013. The same can be viewed at <http://www.kannoli.net/snriofb.html>



Metal piece

Bilateral Subluxated Lens With Microspherophakia Associated With Spontaneous Filtering Blebs.

Dr Balamurugan, Consultant at our Hospital, presented a poster in the Asia pacific Academy of Ophthalmology congress and All India ophthalmological society conference held in Hyderabad. A 19 year old male patient came to our hospital with complaints of gradual dimness of vision in both his eyes for the past few months. On examination his vision was 5 meters in the right eye and 1 meter in the left eye. He had displacement of crystalline lens from its normal position and also very low intraocular pressure because of leakage of aqueous through thin sclera, the outer

layer of the eye. Because of the low pressure he also had swelling of the nerve fiber layer which is very crucial for good vision. He underwent strengthening of the sclera by patch graft. This arrested the leak and helped to normalize his intra ocular pressure. After few months he underwent second surgery to remove the displaced lens. The success of the surgery and improvement of his vision encouraged us to proceed with the same line of treatment for his left eye also. When last seen his vision had improved dramatically in both eyes to 6/18. To the best of our knowledge there are very few case reports with similar presentation.

Case presentation on Viral Keratitis. Dr Balamurugan, Consultant at our hospital, made a presentation at the Chennai Cornea Club in March 2013. Viral infections of the cornea are common. The importance of timely diagnosis and proper treatment were highlighted which will prevent devastating complications and permanent loss of vision.



Financial Highlights 2012-13





Financial Position of the Hospital

Over the years the Hospital has steadily moved towards self sustenance by following strong financial controls and ensuring the judicious application of funds generated through internal accruals and donations. We are happy that we have created a corpus fund out of endowments, the interest from which is able to cover nearly 30% of the direct deficit in our revenue expenditure. We still have a fair dependence on external infusion of funds to cover the deficit and it is a matter of privilege to acknowledge that our well-wishers and donors have come forward every year to do so. The present year has been no exception and though we ended the year with an excess of income over expenditure, this has been due to some generous donations of Rs. 62 lakhs towards capital expenditure and procurement of expensive equipment. While we have been able to meet our revenue needs through generous donations, we have a significant dependence on external funding for replacement of major equipment like ageing microscopes, surgical equipment like Phaco machines, etc.

The position of funds and their application at a high level is as under:

	Income	Expenditure	Nett
General	62,195,590	76,819,533	(-)14,623,943
Donation	19,328,715	7,125	19,321,590
Interest	4,276,182	292,903	3,983,279
Total	85,800,487	77,119,561	8,680,926

Audited Financial Results**SANKARA EYE HOSPITAL****Abridged Balance Sheet As At 31st March 2013****SOURCE OF FUNDS**

	Amounts in Rupees
General Fund	58986951
Endowment fund	22305751
Loan funds - Vehicle loan	1391035
Total source of funds	82683737

APPLICATION OF FUNDS

	Amounts in Rupees
Fixed Assets	22072026
Current Assets	0
Advances and Deposits	2002719
Stock of medicines	1152541
Cash and bank balances	58365410
LESS: Current liabilities	908960
Total Application of Funds	68962320

FOR SANKARA EYE HOSPITAL

FOR C.V.RAMASWAMY & CO.,

CHARTERED ACCOUNTANTS

Place: Chennai Sd/-

Sd/-

Date: 05.09.2013 AUTHORISED SIGNATORY

Partner

SANKARA EYE HOSPITAL**Abridged Receipts and Payments Account for the year ended 31/3/2013**

Opening balance of Cash and Bank 50506327

RECEIPTS

	Amounts in Rupees
General Donations	19328715
Endowment Donations	4572656
IP Receipts	39826221
OP Receipts	19533369
Interest from deposits	4276182
Miscellaneous receipts	1974589
Ophthalmic course, Training fees	2288134
Opening Balance and Receipts	142306193

PAYMENTS

	Amounts in Rupees
Establishment (Salaries etc)	38903428
General Maintenance	9590159
Medicines and Opticals	16363469
Food for patients	2951812
Other Administration expenses	3637878
Travelling, Conveyance, Telephone	809651
Eye Bank expenses	24702
Eye Camp expenses, Vanavil	651348
Interest charges	292903
Scholarship	7125
Loan repaid	162165
Additions to fixed assets	10546143
Closing balance of Cash and Bank	58365410
Closing balance and Payments	142306193

FOR SANKARA EYE HOSPITAL

FOR C.V.RAMASWAMY & CO.,

CHARTERED ACCOUNTANTS

Place: Chennai Sd/-

Sd/-

Date: 05.09.2013 AUTHORISED SIGNATORY

Partner

SANKARA EYE HOSPITAL**Abridged Income and Expenditure Account for the year ended 31/3/2013****INCOME**

	Amounts in Rupees
General Donations	19328715
IP income	39826221
OP Income	19533369
Interest on deposits	4276182
Ophthalmic course, other training fees	2288134
Miscellaneous Income	547866
Total income	85800487

EXPENSES

	Amounts in Rupees
Establishment (salaries etc)	38903428
General Maintenance	9590159
Medicines and Opticals	15603873
Food for patients	2951812
Other Administration expenses	2832445
Travelling, Conveyance, Telephone	809651
Eye Bank expenses	24702
Eye Camp expenses, Vanavil	651348
Interest charges	312630
Scholarship	7125
Depreciation	5432388
Total Expenses	77119561
Excess of Income over Expenditure	8680926

FOR SANKARA EYE HOSPITAL

FOR C.V.RAMASWAMY & CO.,

CHARTERED ACCOUNTANTS

Place: Chennai Sd/ -
Date: 05.09.2013 AUTHORISED SIGNATORYSd/-
Partner

The salary and benefits of the NGO Head, the highest paid staff member and the lowest paid staff member are given below:

Head of the organization : Rs. __NIL__ per year
 Highest paid staff : Rs.24,06,000 per year
 Lowest paid staff : Rs.43,200 per year

The Trust does not have a practice of providing remuneration to the Board members. However, any expenses that are incurred by Board members towards Trust activities are reimbursed at actual. For the year, such reimbursements amounted to Rs 23,000/-

The distribution of staff according to salary levels and gender break up.

Slab of gross salary per month (in Rs)	Male staff	Female staff	Total staff
Less than 5,000	2	8	10
5,000 - 10,000	24	36	60
10,000 - 25,000	18	19	37
25,000 - 50,000	2	1	3
50,000 - 1,00,000	1	0	1
Greater than 1,00,000	0	0	0

Total Annual Payments Made To Consultants (In Rs.)	No. Of Consultants
Less Than 5,000	0
5,000 - 10,000	0
10,000 - 25,000	0
25,000 - 50,000	2
50,000 - 1,00,000	6
Greater Than 1,00,000	3

There has been no expenditure on account of International travel during the financial year 2012-13.

Total cost of Domestic Travel for 2012-13 is Rs.43,768/-.



What some of our well wishers had to say

" I feel really proud to be amidst this greatest hospital !

Lion R. Ponraj Ashok
District Governor, 324-A6
27 July 2012

" World class facilities "

Sri. V.K. Subburaj, IAS
Principal Secretary
Vice Chairman, Science City
29 August 2012

" Visit of this hospital for me is more than a visit to a Holy Place "

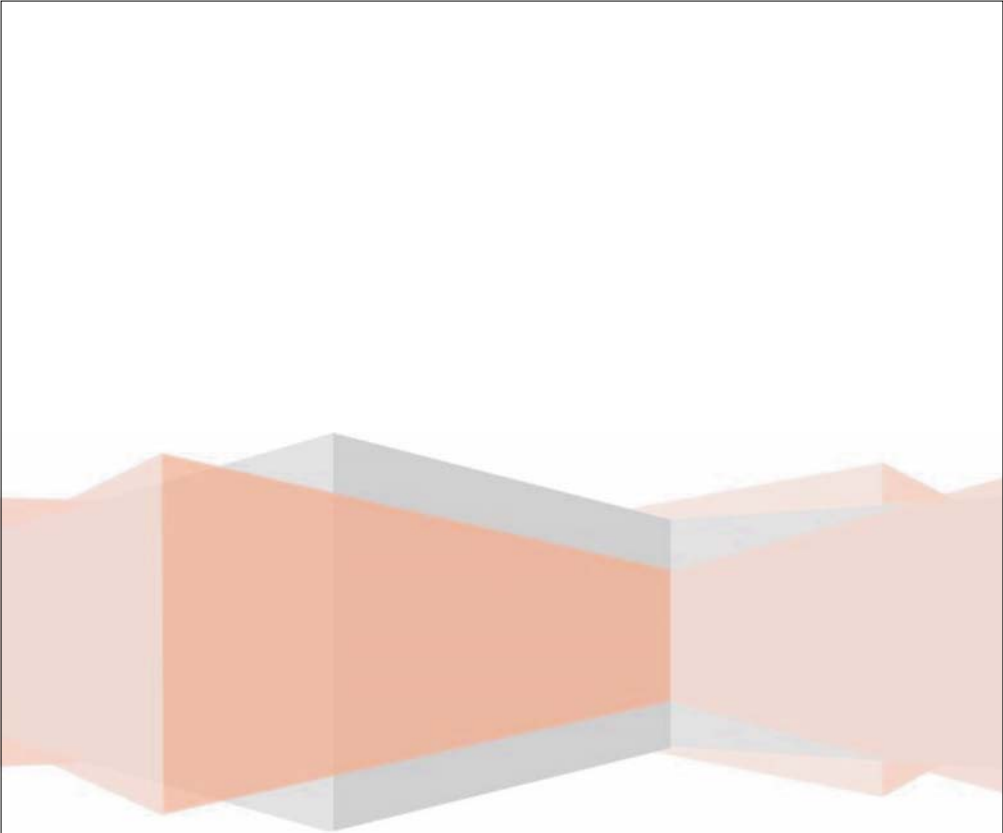
PDG. Rtn. G.S. Dhama
District 3100
RI President representative
15 February 2013

" Good work being done by dedicated individuals "

Mala Steffen & Neelu
Sondhi Hans Peace Corps
Indianpolis, USA
07 March 2013

" True service, patient care is awesome "

Prof. Chandara Krishnamurthy
Vice Chancellor
Pondicherry University
23 March 2013



SANKARA EYE HOSPITAL

(ISO 9001 CERTIFIED INSTITUTION)

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